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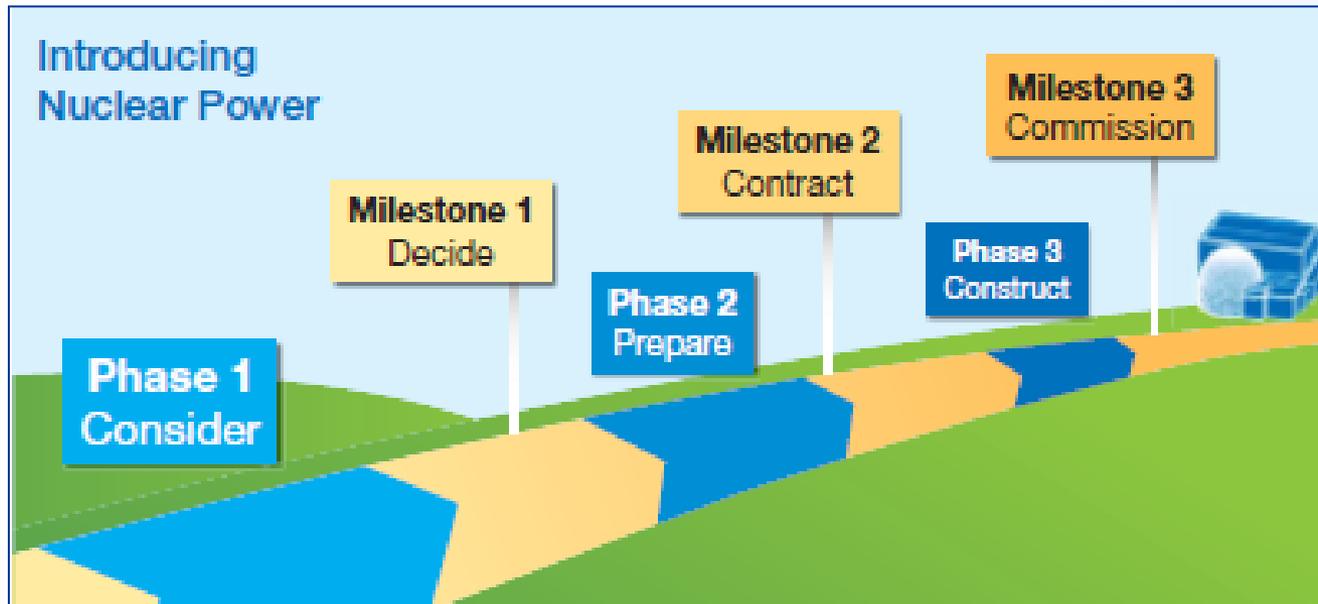
International Atomic Energy Agency
Atoms for Peace and Development

Stakeholder involvement as a strategic tool for a nuclear power programme

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*Promoting Effective Interaction among Stakeholders
in African Countries Introducing or Expanding a Nuclear Power Programme
29-30 June 2021*

The IAEA Milestones Approach for Nuclear Power Infrastructure Development



Stakeholder
engagement
starts here

Infrastructure Issues in IAEA Milestones Approach



Stakeholder Involvement is cross-cutting and impacts on most of the other infrastructure issues

What is Stakeholder Engagement?



- An integral part of a **decision making process** - a meaningful part of formulating and implementing **good policy**.
- Stakeholder engagement **fosters dialogue** and an **inclusive approach** to awareness and decision-making to the benefit of **nuclear policy formulation** and **investment decisions**, and ultimately, **sustainability** of nuclear power programmes.
- Establishing this dialogue among stakeholders is an essential part of any **complete** nuclear project.
- Enabling stakeholders to make known their views **builds trust and understanding**. More than just “communication.”
- Development of a stakeholder engagement **strategy** is crucial to enhancing stakeholder confidence, including the public, and support of the undertaking and ongoing management of the project or facility “from cradle to grave.”
- The IAEA identifies the **key principles** of stakeholder engagement as:
 - building trust;
 - demonstrating accountability;
 - exhibiting open and transparent communication;
 - practicing early and frequent consultation, and;
 - communicating benefits and risks.
- For **embarking** countries, stakeholder engagement is one of the 19 infrastructure issues covered in the IAEA’s **Milestones approach**.

Definition of a Stakeholder

Any group or individual who feels impacted by an activity, whether physically or emotionally.



The reality is YOU don't get to decide who the stakeholders are, stakeholders may select themselves!

Who are Stakeholders?

Investors Suppliers
Labour Unions Public
Economic developers
National communities
Neighbouring Countries
International Organisations
Educational Institutions
Special interest groups
Electricity customers
Regional communities
Local community
Employees Politicians
Media Regulators

This is a sample list of nuclear stakeholders and could change frequently.

Priorities will evolve over time.

It is useful to map stakeholders and develop a customized plan for engagement.

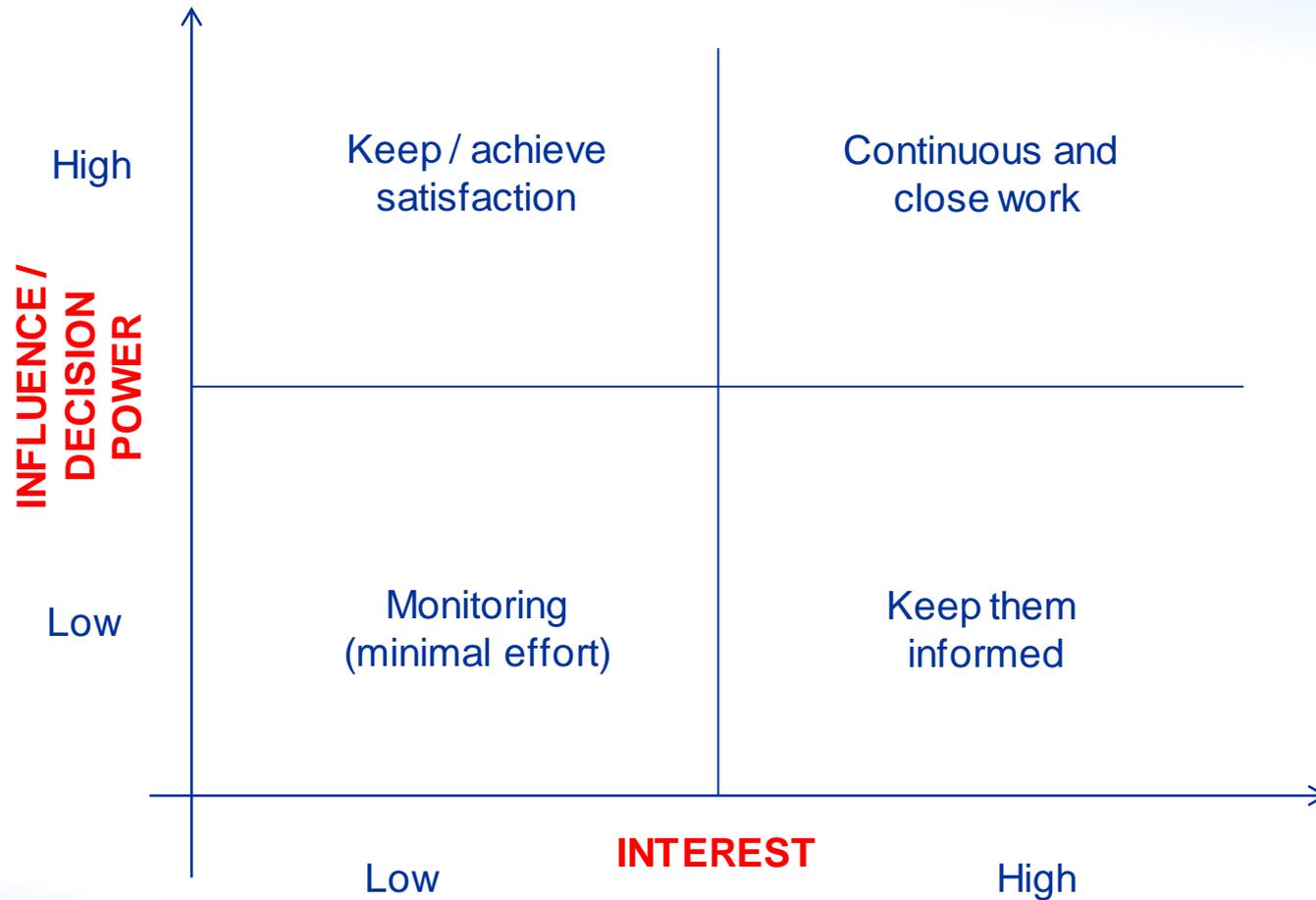
Key Stakeholders



- Internal – employees, contractors, and retirees, Board of Directors, owners, and member utilities
- External (local) – elected officials, influencers, residents, civic organizations, local media, surrounding communities
- External (national) – elected officials, agencies, regulatory bodies, national media
- External (international) – neighbouring countries, vendors, investors, international organizations, international media

- Statutory
- Non-statutory

Stakeholder Mapping



Forms of Stakeholder Engagement

Consultation

Cooperation

Listening

Public
Information

Partnerships

Events

Stakeholder Engagement

Build trust

Demonstrate accountability

Exhibit openness and transparency

Practice early and frequent consultation

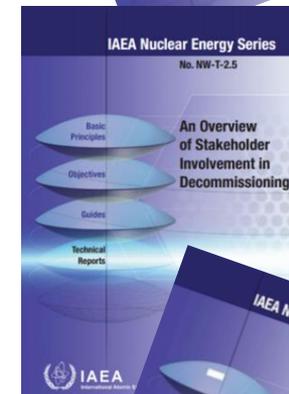
Communicate benefits and risks

IAEA Nuclear Energy Series

NG-G-5.1: Stakeholder Engagement in Nuclear Programmes



- Provides guidance on the development and implementation of stakeholder engagement programmes and activities.
 - Assists those responsible for stakeholder engagement and public communication in government, the regulatory body, the licensee and NEPIO;
 - Key Principles
 - Provides tools such as templates for strategies
- Demonstrates the importance of stakeholder engagement throughout the life cycle of all nuclear facilities.
- No standardized procedure, there is need to be flexible and varied according to different national laws, norms and cultures;
 - SI requires continuous assessment;
 - Focuses on strategy, communication and leadership.
- Publication approved and currently in editing queue.



Webinars

iaea.org/si-webinars

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Basics of Stakeholder Involvement

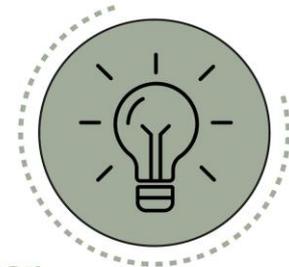
Understanding Stakeholder
Involvement as a Strategic Tool
for a Nuclear Power Programme



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Stakeholder Involvement in New Nuclear Power

Engagement in the
Nuclear Newcomer Field





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Thank you!

